

From: [REDACTED]@wessexwater.co.uk>
Sent: 12 April 2017 08:17
To: Barra Mac Ruairi; [REDACTED]
Subject: RE: Meeting up.

Morning Barra

That's great – thank you. See you in the Marriott at 4.00 pm next Tuesday.

Have a nice Easter.

Best wishes.

From: Barra Mac Ruairi [mailto:barra@bristol.gov.uk]
Sent: 12 April 2017 08:05
To: [REDACTED]@wessexwater.co.uk>; [REDACTED]>
Subject: RE: Meeting up.

Great [REDACTED], lets go for 18th April 4pm. Can we keep this as a one to one please. By that stage in the day ill need a breather how about we meet in the Marriot, It was about three years ago that I met you there first and I still haven't returned the coffee.

[REDACTED] can we sort diary.

Barra Mac Ruairí RIBA MRTPI FRSA
Strategic Director Place
barra@bristol.gov.uk
M: [REDACTED]
0117 [REDACTED]

Office address
SLT Suite Second Floor – Park
City Hall
College Green
Bristol BS1 5TR



From: [REDACTED]@wessexwater.co.uk]
Sent: 11 April 2017 19:19
To: Barra Mac Ruairi; [REDACTED]
Subject: Re:

Hi Barra,

Happy to chat. Could meet in Bristol, Tuesday 18 , 9am or 4pm, Wednesday 19,10am Friday 21 all day

Any of these work?

Best wishes



From: Barra Mac Ruairí <barra@bristol.gov.uk>

Sent: Tuesday, April 11, 2017 5:09:04 PM

To: [REDACTED]; [REDACTED]

Subject: RE:

[REDACTED], I think we need a chat, are you about in Bristol, for anything so that we could grab 30 mins or so. Barra

Barra Mac Ruairí RIBA MRTPI FRSA

Strategic Director Place

barra@bristol.gov.uk

M:

0117 [REDACTED]

Office address

SLT Suite Second Floor – Park

City Hall

College Green

Bristol BS1 5TR



From: [REDACTED] [REDACTED] @wessexwater.co.uk]

Sent: 10 April 2017 09:27

To: Barra Mac Ruairí

Subject:

Dear Barra

I hope all is well and I wonder if you could help me with a couple of things please.

The first is that [REDACTED] met our shareholders while he was in Malaysia and suggested that the City Council would like them to invest in a hotel and conferencing at Temple Meads. I know he has mentioned this to me before, but I thought you already had someone to make this investment. If not, we would be happy to have a look at it.

The second concerns Filton where I did drop a note to Marvin saying that if there continued to be problems with the Arena, would it be worth having a conversation about the potential for using one of the hangars at Filton? As you know, these are within the Bristol city boundary and a single hangar is the size of the O2 Arena. They would also be well served by public transport once Metrobus and Metrowest are in place.

Let me know if you think it is worth a conversation.

Very best wishes.



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-----Original Message-----

From: [REDACTED]@gmail.com]
Sent: 18 May 2018 10:13
To: [REDACTED]
Subject: Contact Details

Hi [REDACTED]

Good to see you yesterday.

As promised my contact details are below.

Please let me know when you, and other key stakeholders would like to visit the Brabazon Hangars and I can make this happen.

Best wishes, [REDACTED]

[REDACTED]
M: +44[REDACTED]

Sent from my iPhone

-----Original Message-----

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 27 April 2018 15:26
To: Mayor; Colin Molton; [REDACTED]
Cc: [REDACTED]
Subject: RE: Next Wednesday

Dear [REDACTED]

I have confirmed with [REDACTED] that he could be available on Tuesday evening to meet Marvin.

He is going to stay at The Gainsborough Hotel in Bath so if it was possible for Marvin, he would be very happy to meet there for a drink or for a bite of supper, any time after 8.00 pm.

Alternatively, if that's too difficult for Marvin, he could go straight across to Bristol and we could arrange something any time after 8.00 pm.

Let me know if either of these work.

Very best wishes.

[REDACTED]

-----Original Message-----

From: Mayor <mayor@bristol.gov.uk>
Sent: 27 April 2018 11:24
To: [REDACTED]@ytldevelopments.co.uk>; Colin Molton
<Colin.Molton@bristol.gov.uk>; [REDACTED]@bristol.gov.uk>
Cc: [REDACTED]@bristol.gov.uk>
Subject: RE: Next Wednesday

Dear [REDACTED]

As things stand it would have to be an extremely early meeting. Is there any possibility of something on Tuesday evening? Marvin could potentially meet him around 19.00, depending on the length of his cabinet meeting.

Best wishes

 Director's Assistant to the Mayor The Mayor's Office mayor@bristol.gov.uk | 0117 9222
Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 27 April 2018 11:16
To: Mayor; Colin Molton; [REDACTED]
Cc: [REDACTED]
Subject: RE: Next Wednesday

Dear [REDACTED]

Thanks for coming back about the Mayor's availability for a possible meeting with Hong on Wednesday. It would be possible for [REDACTED] to stay down on the Tuesday evening and so make an early morning meeting if that would help?

Best wishes.

[REDACTED]
-----Original Message-----

From: Mayor <mayor@bristol.gov.uk>
Sent: 27 April 2018 10:12
To: Colin Molton <Colin.Molton@bristol.gov.uk>; [REDACTED]@ytldevelopments.co.uk; [REDACTED]@bristol.gov.uk
Cc: [REDACTED]@bristol.gov.uk
Subject: RE: Next Wednesday

Hi [REDACTED]

I'm really sorry about this, but Marvin will be travelling to Malmo at this time.

Colin: The Mayor currently needs to be at the airport for 07.00 on the Wednesday. I have asked the International team to urgently investigate whether a later flight might be workable. What is [REDACTED] availability in the morning, please?

Marvin probably wasn't aware of his flight times when he said yes, and will be disappointed to [REDACTED] so please pass on his apologies if we aren't able to make this work.

[REDACTED] copied for awareness.

Best wishes

 Director's Assistant to the Mayor The Mayor's Office mayor@bristol.gov.uk | 0117 9222
Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: Colin Molton
Sent: 27 April 2018 09:39
To: [REDACTED]@ytldevelopments.co.uk; [REDACTED]
Subject: Next Wednesday

Sam. Marvin has confirmed that he would like to meet [REDACTED] next Wednesday. Could you liaise with [REDACTED] to agree timings please.

[REDACTED] - we will need to speak on Tuesday in preparation for the meeting too.

Thanks. Colin.

Sent from my iPhone

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From: [REDACTED]
To: [REDACTED]; [REDACTED]; Adam Crowther; [REDACTED]; [REDACTED]
Cc: [REDACTED]; Peter Mann; Colin Molton; [REDACTED] Wessex Water
Subject: Brabazon Arena - Transport Meeting - 13 04 2018
Date: 12 April 2018 09:51:49
Attachments: image001.png
Filton Brabazon Arena - Transport Options.docx
Brabazon Arena - Action Log V1 - updated 11 04 18.docx
BCC Minutes - Joint Transport Meeting 21 03 2018 (FINAL).doc
Brabazon Programme - V2 YTL & SGC - April 2018.pdf

Dear All

Before the meeting tomorrow I attach a number of documents and would ask you to review so that we can discuss and agree a way forward to develop a solution to the transport issues raised due to servicing the Filton Arena.

1. **The Final minutes** – Please review and make sure all actions are progressed
2. **The Transport options** – We are not going to be able to get to an agreed position, prior to the Cabinet meeting, on how to resolve the car movements and parking associated with the Brabazon Arena. Therefore, I am proposing that we agree that a solution, using the options listed in this paper, would be possible.
3. **The Brabazon programme** – I have updated as far as possible and now need confirmation of the Park and Ride dates and the west link road opening.
4. **The Action Log** – This highlights the main issues and actions and the progress since the last meeting. We need to review and agree how we are going to finalise all the outstanding items.

If you have any issues before the meeting tomorrow please call as this is the last chance we have to get these actions and the way forward agreed prior to the Cabinet meeting.

Thanks for your help and I look forward to catching up tomorrow.

[REDACTED]
[REDACTED]
Arena Consultant

Executive Office, 2nd Floor, Park Side, City Hall, Bristol BS1 5TR

Mob: [REDACTED]

Email: [REDACTED] @bristol.gov.uk



From: [REDACTED]
To: [REDACTED]
Cc: Colin Molton
Subject: Re: YTL Bristol Arena
Date: 23 April 2018 22:32:31

Hi [REDACTED]

Attendee projections are based on a 'prudent approach' with phasing applied from opening in 2022 to business as usual in 2026.

Established venues operate between 50-75% occupancy.

Venues such as Genting Birmingham & Manchester Arena averages c.55-60% occupancy across 140-150+ events per year. These venues have 15,800 to 21,000 capacity.

The O2 hosted 2.7m visitors in 2017 across Arena & Indigo spaces (Indigo is a smaller venue at The O2, 2350 capacity). Averaging c.75% occupancy for Arena only hosted events (21,000 capacity).

First Direct Arena Leeds currently operates at 67% occupancy.

YTL's attendee projections are based on:

- Operating UK's 3rd largest arena (16,000 seated capacity)
- As such, attracting wide range of events across music, sport, family entertainment in a flexible multi-use venue
- Low level 50% occupancy applied
- Low level number of events starting at 50% (75) rising to 'business as usual' by year 5 (140)
- Significant capital investment in facilities

Attendee projections are further supported by a 'judicious approach' across revenues & costs, including F&B, Hospitality & Ticketing associated financial projections.

Thanks
[REDACTED]

On 23 Apr 2018, at 20:38, [REDACTED] <[\[REDACTED\]@bristol.gov.uk](mailto:[REDACTED]@bristol.gov.uk)> wrote:

Hi [REDACTED]

The latest VfM report from KPMG states the following:

Ambitious financial projections: YTL's projections for the number of attendees appears high when compared to other UK arenas. This may suggest some of the benefit is overstated.

Could you respond and support the figures you put forward against other similar venues?

Thanks



[REDACTED]
Arena Consultant

Executive Office, 2nd Floor, Park Side, City Hall, Bristol BS1 5TR

Mob: [REDACTED]

Email: [REDACTED]@bristol.gov.uk

<image001.png>

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From: [REDACTED]
To: [REDACTED]
Cc: [REDACTED]; Colin Molton; [REDACTED] YTL Developments
Subject: RE: Representations Letters - Bristol Arena reviews
Date: 18 May 2018 09:34:17
Attachments: image001.png

Dear [REDACTED]

Thanks for your email. I am happy to confirm that all the information we have supplied to KPMG is correct to the best of our knowledge.

Best wishes.

[REDACTED]

From: [REDACTED] @bristol.gov.uk]
Sent: 18 May 2018 08:40
To: [REDACTED] @wessexwater.co.uk>
Cc: [REDACTED] >; Colin Molton
<Colin.Molton@bristol.gov.uk>; [REDACTED] - YTL Developments
[REDACTED] @ytldevelopments.co.uk>
Subject: RE: Representations Letters - Bristol Arena reviews

Hi [REDACTED]

Thanks for your email and I appreciate your comments.

I appreciate that you have answered KPMG's enquires and provided the level of information available, but BCC would appreciate YTL's confirmation that the assumptions and information that KPMG has used in their report, is correct to the best of your knowledge.

I list below the main points that have been confirmed by YTL and would appreciate a response confirming your acceptance.

1. Employment:

YTL will directly employ 60 – 80 full-time employees in the operation of the arena. An additional 400 – 450 persons will be hired on event days, split across the following roles:

- F&B x120-140
- Hospitality F&B x80-90
- Chefs/ kitchen assistants x30
- Housekeeping x20
- Box office x20
- Merchandise x8
- Front of house (VIP) x20
- Stewards x50-60
- Security x30-40
- HR (check-in/ out) x2
- Event operations (back of house, tech, audio, digital) x20
- Events: The number of events planned at the Filton Arena are set out as in the

table below

2. Proposed number of Events:

Year 1	Year 2	Year 3	Year 4	Year 5 and onwards
75	90	110	120	140

3. Attendees:

- The number of attendees in year 1 of operation will be 600,000 rising to 1,300,000 in year 5 and will remain constant at 1,300,000 from year 5 onwards. Between years 1 and 5, the number of attendees will rise as per a straight line increase.

4. Community engagement:

YTL intends to undertake a number of community engagement activities, including:

- Creating specific educational courses, apprenticeships and work experience schemes, in collaboration with local education providers. These will be related to activity associated with the operation of the Arena, such as catering, hospitality, facility management
- Working with the Princes Trust South West to create opportunities for young people

At present, no target levels for these activities have been set and these have not been included in any contractual arrangements.

5. Local sourcing:

- YTL intends to put in place a local sourcing policy for food and beverage once the Arena is operational

At present the details of this sourcing policy have not been decided upon and there are no firm commitments to this.

6. Marketing:

- YTL intends to create a partnership with Destination Bristol and Bristol hotels, restaurants and tourist partners to offer packaged options with event tickets.

7. Construction Cost estimate:

- Assumed total build cost of £100 million, which includes Arena development cost and station enhancement works

8. Bristol City Council Funding :

- Bristol City Council funding will not be in excess of £53m, which will fund, to the extent required, supporting infrastructure works

Thanks for your help.



From: [REDACTED] [REDACTED] @wessexwater.co.uk]
Sent: 17 May 2018 08:24
To: [REDACTED]; [REDACTED] YTL Developments
Cc: [REDACTED]; Colin Molton
Subject: RE: Representations Letters - Bristol Arena reviews

Dear [REDACTED]

Thanks for copying me in to the email. I have to say I think it's rather odd to ask for a representation letter for the KPMG report. It's up to KPMG to verify their information, not us.

We have answered the KPMG enquiries and provided information to the best of our knowledge and I am happy for us to confirm that is the case but we will not be giving a formal representation letter.

See you later.

Very best wishes.

[REDACTED]

From: [REDACTED] [REDACTED] @bristol.gov.uk]

Sent: 16 May 2018 22:20

To: [REDACTED] YTL Developments <[REDACTED]@ytldevelopments.co.uk>

Cc: [REDACTED] <[REDACTED]@wessexwater.co.uk>; [REDACTED]

<[REDACTED]>; Colin Molton <Colin.Molton@bristol.gov.uk>

Subject: FW: Representations Letters - Bristol Arena reviews

Dear [REDACTED]

Would you please confirm that YTL agrees with the assumptions made by KPMG for the VfM study and then sign the letter?

Thanks

[REDACTED]

[REDACTED]
Arena Consultant

Executive Office, 2nd Floor, Park Side, City Hall, Bristol BS1 5TR

Mob: [REDACTED]

Email: [REDACTED] @bristol.gov.uk

[REDACTED]

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From: Colin Molton
To: [REDACTED]
Subject: RE: Possible Arena at Filton
Date: 18 March 2018 14:46:21

Thanks [REDACTED].

From: [REDACTED] @wessexwater.co.uk]
Sent: 15 March 2018 09:43
To: Colin Molton
Subject: Possible Arena at Filton

Dear Colin

Further to our conversations, I wanted to confirm that the 3 key infrastructure projects that need to be in place if an arena is to be viable at Filton are:

- The rail link between Temple Meads and Filton
- The rail link between Parkway and Filton
- Phase II of Metrobus

These are all projects that are needed on a wider basis to help deal with the traffic problems in that area and, without them, it would be difficult to see how an arena could operate successfully.

In addition, there are a number of smaller road improvements that are due to be delivered as part of the CPNN Section 106 Agreement.

Hope this is helpful.

Very best wishes,



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From: [REDACTED]
To: [REDACTED]@kpmg.co.uk; [REDACTED]@kpmg.co.uk; Colin Molton; [REDACTED]
Cc: [REDACTED]; [REDACTED]
Subject: RE: Economic Analysis & Cost Plan - Adaptive Re Use of the Brabazon Hangars
Date: 03 January 2018 17:53:10
Attachments: [image001.jpg](#)
[020118 YTL BMR ARUP Economic Impact Assessment Note Draft.pdf](#)

Dear [REDACTED] & [REDACTED]

Happy New Year.

I realised yesterday that in my haste to get the information to you in advance of Christmas that I attached the older version of the ARUP report. Please note there is a difference as to how Amion and ARUPs approach to the normalisation of benefit of any venue e.g. 10 years or 25 years.

The changes are:

1. Rounding up of 21.8m to 22m, with regards to offsite visitor expenditure
2. The removal of the word "expenditure" in the line gross off site jobs
3. Rounding up of the benefit to cost it was 0.98 to 1.0
4. The NPV – reflecting 10 years rather than 25 years so that some comparison could be made.

I have copied the ARUP colleagues into this email for continuity.

KRGS [REDACTED]

[REDACTED] [REDACTED]
Chief Operating Officer
YTL Developments (UK) Ltd | YTL GROUP

M: + [REDACTED]
E: [\[REDACTED\]@ytldevelopments.co.uk](#)



From: [REDACTED]
Sent: 22 December 2017 19:35
To: [REDACTED]@kpmg.co.uk'; [REDACTED]@kpmg.co.uk'; [REDACTED]@kpmg.co.uk'
[REDACTED]@kpmg.co.uk'; 'colin.molton@bristol.gov.uk' <colin.molton@bristol.gov.uk>
Cc: [REDACTED] - Wessex Water [REDACTED]@wessexwater.co.uk>
Subject: Economic Analysis & Cost Plan - Adaptive Re Use of the Brabazon Hangars

Dear [REDACTED] & [REDACTED],

Further to your request please find attached two draft papers which you requested.

If I can be of any further assistance then please do not hesitate to contact me.

Happy Christmas

KRGS [REDACTED]

[REDACTED] [REDACTED]
Chief Operating Officer
YTL Developments (UK) Ltd | YTL GROUP

M: +[REDACTED]
E: B[REDACTED]@ytldevelopments.co.uk



From: [REDACTED]
To: [REDACTED]
Cc: Colin Molton
Subject: RE: Draft letter to Marvin Rees
Date: 06 April 2018 12:17:39

Hi [REDACTED]

Thanks and I have listed a number of points below I would like to discuss to see whether these should be covered in this letter or if it is too much detail:

- A 16,000 seated arena is possible to deliver – more positive
- Can you confirm that the high-level link bridge, between the Arena and the Filton Airfield site, will be available at the opening of the Arena
- YTL is providing a transport interchange on site, adjacent to the Arena, including Rail, Metro Bus, Coach Parking, Other bus services and car parking
- The rail link from Temple Meads to Filton is part of Metro West (ii) (MW2)
- Metro Bus (ii) – YTL will be providing the on-site infrastructure to tie in with the off-site delivery of the scheme, planned for 2021
- Who is going to design and fund the larger North Filton station to support the increased Arena numbers?
- Can we confirm that the YTL Bristol Arena will be open in 2022, subject to the 6 month exclusivity period and planning approval
- To ensure a smooth and efficient planning approval the car movements and parking is going to have to be resolved to the satisfaction of HE, SGC and BCC. Can you confirm what level of support and funding YTL is going to provide to ensure a satisfactory outcome.

Thanks for your assistance and I will also discuss with Colin Molton, but I hope that these initial comments make sense.

Best Wishes

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 05 April 2018 13:39
To: [REDACTED]>
Subject: Draft letter to Marvin Rees

Dear [REDACTED]

Below is a first stab at a letter that YTL might send to BCC. We have had an initial view from our lawyers who don't believe there is a state aid issue but as always, say the devil will be in the detail.

I haven't included any mention of state aid on the grounds that this might provoke more questions, but we need to think about whether we should address it – it may be more appropriate when we have greater detail.

I haven't put it in front of the shareholder yet, so please treat it as an informal draft to

get your reaction. When I have your views, I'll amend appropriately and then send it to the shareholder for approval.

Very best wishes.



Private and Confidential – subject to contract

Dear Marvin

I am writing to confirm that if you decide not to proceed with an arena in Temple Quarter, we will commit to deliver an arena and associated facilities within the Brabazon hangar complex adjacent to the Filton airfield development.

An arena would be totally funded by private investment, although if Bristol City Council wished to have a small equity stake, we would be happy to discuss such an arrangement.

YTL Land & Property UK would take full responsibility for delivering an Arena. Our current studies indicate it should be possible to create a 16,000 capacity arena within the central Brabazon hangar, this would be the third largest in the UK, so putting it in the top tier of UK arenas.

Whilst the Arena would be privately financed, constructed and operated, we would need public sector co-operation in ensuring that three key public sector transport projects are delivered. Two of these projects are already in the overall public investment programme and the third is under discussion.

These projects are important in improving public transport provision in north Bristol and South Gloucestershire and will also enable visitors to the Arena to make maximum use of public transport. The specific projects are:

- The rail link from Temple Meads to Filton
- MetroBus phase 2
- The rail link from Parkway station to Filton

If an Arena proposal at Filton is to move ahead, we would request a six month exclusivity period agreed between the Council and YTL. During this period we would:

- Put in place financing arrangements
- Produce outline designs and a firm project programme
- Work with officers from BCC and SGC on the planning and transport requirements
- Work with WECA on the LEP and LAs to confirm the timing and delivery of the three transport schemes

Subject to there being no major obstacles identified during the exclusivity period, we would envisage a maximum three year period for construction and delivery of the Arena and associated facilities.

I hope this is helpful. If you would like any further clarification, please let me know. I

suggest we now agree how we best document the principles of the above on a subject to contract basis.

Very best wishes.



From: [Colin Molton](#)
To: [REDACTED]
Subject: RE: Draft letter to Marvin Rees
Date: 19 April 2018 08:05:57

[REDACTED] Spoke to [REDACTED] this morning. I think we may have a way through the exclusivity issue. We're going to meet next week to take stock across the board. [REDACTED] - [REDACTED] from [REDACTED] office will ring you to set this up. Beginning of a day fine but please avoid late finishes for me next week. Me and [REDACTED] to attend from our side. Thanks. Colin.

From: [REDACTED] [REDACTED]
Sent: 06 April 2018 12:18
To: [REDACTED]
Cc: Colin Molton
Subject: RE: Draft letter to Marvin Rees

Hi [REDACTED]

Thanks and I have listed a number of points below I would like to discuss to see whether these should be covered in this letter or if it is too much detail:

- A 16,000 seated arena is possible to deliver – more positive
- Can you confirm that the high-level link bridge, between the Arena and the Filton Airfield site, will be available at the opening of the Arena
- YTL is providing a transport interchange on site, adjacent to the Arena, including Rail, Metro Bus, Coach Parking, Other bus services and car parking
- The rail link from Temple Meads to Filton is part of Metro West (ii) (MW2)
- Metro Bus (ii) – YTL will be providing the on-site infrastructure to tie in with the off-site delivery of the scheme, planned for 2021
- Who is going to design and fund the larger North Filton station to support the increased Arena numbers?
- Can we confirm that the YTL Bristol Arena will be open in 2022, subject to the 6 month exclusivity period and planning approval
- To ensure a smooth and efficient planning approval the car movements and parking is going to have to be resolved to the satisfaction of HE, SGC and BCC. Can you confirm what level of support and funding YTL is going to provide to ensure a satisfactory outcome.

Thanks for your assistance and I will also discuss with Colin Molton, but I hope that these initial comments make sense.

Best Wishes
[REDACTED]

From: [REDACTED] [REDACTED] @ytldevelopments.co.uk]
Sent: 05 April 2018 13:39
To: [REDACTED] >
Subject: Draft letter to Marvin Rees

Dear [REDACTED]

Below is a first stab at a letter that YTL might send to BCC. We have had an initial view from our lawyers who don't believe there is a state aid issue but as always, say the devil will be in the detail.

I haven't included any mention of state aid on the grounds that this might provoke more questions, but we need to think about whether we should address it – it may be more appropriate when we have greater detail.

I haven't put it in front of the shareholder yet, so please treat it as an informal draft to get your reaction. When I have your views, I'll amend appropriately and then send it to the shareholder for approval.

Very best wishes.

[REDACTED]

Private and Confidential – subject to contract

Dear Marvin

I am writing to confirm that if you decide not to proceed with an arena in Temple Quarter, we will commit to deliver an arena and associated facilities within the Brabazon hangar complex adjacent to the Filton airfield development.

An arena would be totally funded by private investment, although if Bristol City Council wished to have a small equity stake, we would be happy to discuss such an arrangement.

YTL Land & Property UK would take full responsibility for delivering an Arena. Our current studies indicate it should be possible to create a 16,000 capacity arena within the central Brabazon hangar, this would be the third largest in the UK, so putting it in the top tier of UK arenas.

Whilst the Arena would be privately financed, constructed and operated, we would need public sector co-operation in ensuring that three key public sector transport projects are delivered. Two of these projects are already in the overall public investment programme and the third is under discussion.

These projects are important in improving public transport provision in north Bristol and South Gloucestershire and will also enable visitors to the Arena to make maximum use of public transport. The specific projects are:

- The rail link from Temple Meads to Filton
- MetroBus phase 2
- The rail link from Parkway station to Filton

If an Arena proposal at Filton is to move ahead, we would request a six month exclusivity period agreed between the Council and YTL. During this period we would:

- Put in place financing arrangements

- Produce outline designs and a firm project programme
- Work with officers from BCC and SGC on the planning and transport requirements
- Work with WECA on the LEP and LAs to confirm the timing and delivery of the three transport schemes

Subject to there being no major obstacles identified during the exclusivity period, we would envisage a maximum three year period for construction and delivery of the Arena and associated facilities.

I hope this is helpful. If you would like any further clarification, please let me know. I suggest we now agree how we best document the principles of the above on a subject to contract basis.

Very best wishes.



From: [REDACTED]
To: [REDACTED]
Cc: Colin Molton; [REDACTED]; [REDACTED] - YTL Developments
Subject: Re: Draft email to Marvin
Date: 26 April 2018 17:06:44

Hi [REDACTED],
Good to see you and thanks for the note.
Just one addition, we agreed that BCC would work with us on the sequential test and transport in so far as they are able without compromising their legal position. In relation to that the sequential test will require the TQ option to have been eliminated.
Best wishes
[REDACTED]

Get [Outlook for iOS](#)

From: [REDACTED] >
Sent: Thursday, April 26, 2018 3:07:59 PM
To: [REDACTED]
Cc: Colin Molton; [REDACTED]; [REDACTED] - YTL Developments
Subject: RE: Draft email to Marvin

[REDACTED]
Thanks and good to catch up this morning, with you, [REDACTED] and [REDACTED]. The main points raised and actions agreed are as listed below:

- CM / [REDACTED] to comment on draft letter so that [REDACTED] can get signed off by [REDACTED] next Wednesday
- CM to arrange meetings with [REDACTED] and Marvin for next Wednesday
- [REDACTED] to send through information to support the arena event numbers suggested
- [REDACTED] has arranged a meeting with NR/GWR/BCC to discuss the design of the enhanced station
- YTL / BCC to discuss the financial liability in relation to the three infrastructure projects and where this lands. This does need to be agreed prior to taking the project forward
- The route to market was discussed and the principles agreed
- The comms plan to be agreed, both internal and external, between BCC and YTL
- YTL to look at carrying out the "Sequential Test" for the Arena. This will be needed as part of the planning submission
- YTL to update their delivery programme based on the discussions at the meeting

I hope this picks up all the points and actions and look forward to catching up soon.

Regards
[REDACTED]

From: [REDACTED] [REDACTED]@wessexwater.co.uk]
Sent: 26 April 2018 10:47

To: Colin Molton <Colin.Molton@bristol.gov.uk>; [REDACTED] >
Subject: Draft email to Marvin

Dear both

As promised, here is the email version of the proposed letter to Marvin.

Please let me have any comments so I can clear the final version with [REDACTED] next Wednesday.

Best wishes.

[REDACTED]

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From: [REDACTED]
To: [REDACTED]
Cc: [REDACTED]; Colin Molton
Subject: Re: Brabazon Arena
Date: 05 April 2018 09:52:45

Hi [REDACTED]

We hope our input was helpful yesterday. Together with the site visit giving KPMG a sense of reality around a project that will deliver not only the third largest UK Arena within an existing superstructure but also exceptional supporting facilities linked to the airfield master plan.

Between [REDACTED] & I we will support where we can with evidence based information demonstrating the high level of input that has already been invested by YTL.

[REDACTED] highlighted not only a commitment to further invest c.£2m to move the project forward but why YTL see value through their investment.

- Increased land value
- Owner / controller operator model yields
- Associated uplift value for the 350 acre airfield site with 1m+ footfall per year, data and increased PR.

In terms of accuracy of information below. Couple of slight amends.

- Events schedule per year 75, 90, 110, 120, 140
- Event split 20/30% will be larger 'Big Hero Grade A' events
- Time for arrival extended 5-7pm. Clearly these are only indicative as it will be tailored to each event.

Some additional information that was requested.

Job creation.

- The full Brabazon Hangar redevelopment including Arena, Sport & Leisure Village & Exhibition space would create up to 100 full-time & 500 part time/casual
- Arena alone would be 70-75%

Words around city hotel partnerships

Our commitment with the Brabazon Hanger development will be to create partnerships with city based hotels and Destination Bristol maximising the 10 minute public transport link across the city.

Creating weekend and overnight stay over packages for visitors to enjoy a wider range of the city's assets.

As examples, The O2 in London and Genting Arena in Birmingham are situated in 'out of city' locations yet drive a high percentage of visitors to city based hotels via marketing partnerships and our approach will mirror this model.

Increased footfall

YTL Bristol Arena will be 25% larger with 16,000+ capacity part of a site that is three times larger across 23 acres.

By definition, a larger venue will attract greater scale of economic value.

YTL Bristol Arena will be the UK's third largest venue and Bristol would attract the 'big hero' events that will only choose larger indoor venues. This will drive higher visitor footfall across the city and increased associated commercial opportunities.

Kind regards

[REDACTED]
[REDACTED]
M: [REDACTED]

On 4 Apr 2018, at 16:00, [REDACTED] > wrote:

Hi [REDACTED] and [REDACTED]

Thanks for arranging the meeting today with KPMG and hopefully you will be able to provide the information they require so that they can complete the VfM report within the next 10 days.

We also discussed a couple of other issues and I confirm below what was agreed:

- Occupied housing numbers on the Filton Airfield site – At least 200 / year from 2019 to 2023
- The Arena is going to be designed for up to 16,000 people seated
- You are planning to start the Arena events from late summer 2022 with the proposed number of events / year listed below:
 - 2022 – 75
 - 2023 – 90
 - 2024 – 110
 - 2025 – 120
 - 2026 and on-going – 140
- The evening events will be larger with arrival between 5.00pm and 7.00pm and leaving between 10.30pm and 11.30pm

Could you please confirm the number / percentage of large events?

- We also discussed several other items and you agreed to provide the following:
 - The wording for the BAE access
 - Date for the A4018 link to be complete

Please confirm that my assumptions listed above are correct.

Thanks

[REDACTED]

<image001.jpg>

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From: Colin Molton
To: [REDACTED]; Shelley Nania
Cc: [REDACTED]
Subject: Re: 8/9 December
Date: 30 October 2017 11:53:14

Thanks [REDACTED]. Am speaking to the team dealing with this later today so will come back to you after that or we can cover when we meet tomorrow. Colin.

Sent from my iPhone

On 30 Oct 2017, at 11:37, [REDACTED] [REDACTED]@wessexwater.co.uk> wrote:

Dear Colin

I have now had confirmation from [REDACTED] that they would be very happy to host Marvin in KL on 8/9 December.

I want to arrange a proper invitation so can you please give me the details of who it should go to and who else needs to be copied in.

[REDACTED] is also in the UK the week starting 27 November and would be happy to have a pre meeting with Marvin during that week. Again, please would you suggest possible dates and times?

Look forward to hearing from you.

Very best wishes,

[REDACTED]

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Claverton Down, Bath, BA2 7WW

From: [Colin Molton](#)
To: Peter Mann; Adam Crowther; Zoe Willcox
Subject: Fwd: Integrated Infrastructure Investment Plan for the Bristol & South Glos Economic Area
Date: 23 December 2017 11:54:27
Attachments: [image001.jpg](#)
[ATT00001.htm](#)
[221217 YTL BMR Integrated Infrastructure Investment Plan for the Bristol and South Glos Economic Area Draft.pdf](#)
[ATT00002.htm](#)

Folks. For our meeting a week on Wednesday. Colin.

Sent from my iPhone

Begin forwarded message:

From: [REDACTED]@ytldevelopments.co.uk>
Date: 22 December 2017 at 19:23:58 GMT
To: "[REDACTED]@southglos.gov.uk)"
[REDACTED]@southglos.gov.uk>, "colin.molton@bristol.gov.uk"
<colin.molton@bristol.gov.uk>, "[REDACTED]"
[REDACTED]@westofengland-ca.gov.uk)"
[REDACTED]@westofengland-ca.gov.uk>
Cc: [REDACTED] - Wessex Water
[REDACTED]@wessexwater.co.uk>
Subject: Integrated Infrastructure Investment Plan for the Bristol & South Glos Economic Area

Dear [REDACTED], Colin and [REDACTED],

Please find attached a draft “big think piece” which sets out our strategic thoughts on the development of an Integrated Infrastructure Investment Plan.

Our aim in creating this draft was to explore how through careful investment a greater regional return could be realised and good economic growth delivered.

It would be great to have the opportunity to discuss this thinking with ye further, either collectively or individually.

I hope you all have a lovely Christmas and I look forward to working with you in 2018.

KRGS [REDACTED]

[REDACTED]
Chief Operating Officer
YTL Developments (UK) Ltd | YTL GROUP

M: + [REDACTED]
E: [REDACTED]@ytldevelopments.co.uk

From: [Colin Molton](#)
To: [Denise Murray](#); [Chris Holme](#)
Subject: FW: Economic Analysis & Cost Plan - Adaptive Re Use of the Brabazon Hangars
Date: 04 January 2018 09:51:39
Attachments: [image001.jpg](#)
[020118 YTL BMR ARUP Economic Impact Assessment Note Draft.pdf](#)

FYI

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 03 January 2018 17:53
To: [REDACTED]@kpmg.co.uk; [REDACTED]@kpmg.co.uk; Colin Molton; [REDACTED]
Cc: [REDACTED]; [REDACTED]
Subject: RE: Economic Analysis & Cost Plan - Adaptive Re Use of the Brabazon Hangars

Dear [REDACTED] & [REDACTED]

Happy New Year.

I realised yesterday that in my haste to get the information to you in advance of Christmas that I attached the older version of the ARUP report. Please note there is a difference as to how Amion and ARUPs approach to the normalisation of benefit of any venue e.g. 10 years or 25 years.

The changes are

1. Rounding up of 21.8m to 22m, with regards to offsite visitor expenditure
2. The removal of the word "expenditure" in the line gross off site jobs
3. Rounding up of the benefit to cost it was 0.98 to 1.0
4. The NPV – reflecting 10 years rather than 25 years so that some comparison could be made.

I have copied the ARUP colleagues into this email for continuity.

KRGS [REDACTED]

[REDACTED] [REDACTED]
Chief Operating Officer
YTL Developments (UK) Ltd | YTL GROUP

M: [REDACTED]
E: [REDACTED]@ytldevelopments.co.uk



From: [REDACTED]
Sent: 22 December 2017 19:35
To: [REDACTED]@kpmg.co.uk' [REDACTED]@kpmg.co.uk>; [REDACTED]@kpmg.co.uk'
[REDACTED]@kpmg.co.uk>; 'colin.molton@bristol.gov.uk' <colin.molton@bristol.gov.uk>
Cc: [REDACTED] - Wessex Water [REDACTED]@wessexwater.co.uk>
Subject: Economic Analysis & Cost Plan - Adaptive Re Use of the Brabazon Hangars

Dear [REDACTED] & [REDACTED],

Further to your request please find attached two draft papers which you requested.

If I can be of any further assistance then please do not hesitate to contact me.

Happy Christmas

KRGS [REDACTED]

[REDACTED] [REDACTED]
Chief Operating Officer
YTL Developments (UK) Ltd | YTL GROUP

M: [REDACTED]
E: [REDACTED] [\[REDACTED\]@ytldevelopments.co.uk](mailto:[REDACTED]@ytldevelopments.co.uk)



From: [REDACTED]
To: Colin Molton; [REDACTED] [REDACTED])
Subject: Draft email to Marvin
Date: 26 April 2018 10:50:49
Attachments: [Draft_email_to_Marvin_Rees.docx](#)

Dear both

As promised, here is the email version of the proposed letter to Marvin.

Please let me have any comments so I can clear the final version with Hong next Wednesday.

Best wishes.

[REDACTED]

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150323 – [REDACTED] meeting (6 over 4pg)

From: Mayor
Sent: 23 March 2015 12:51
To: [REDACTED]
Subject: [REDACTED] and [REDACTED] Meeting with the Mayor - 31 March 2015 @ 12:00

Good afternoon [REDACTED]

It would appear that we made this appointment some time ago and I am mindful that considerable time has elapsed since we have been in touch.

Could you please confirm that this meeting is still required and, if so, are there any particular topics you and [REDACTED] will be talking about?

Kind regards,

[REDACTED]
Assistant to the Mayor
Bristol City Council
4th Floor North
100 Temple Street
Bristol, BS1 6AG

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS

t: 0117 922 [REDACTED]
e: mayor@bristol.gov.uk
www.bristol.gov.uk

Please note that my working days are Monday to Wednesday (7:00-15:00)

From: [REDACTED]@wessexwater.co.uk]
Sent: 12 December 2014 11:18
To: Mayor
Subject: RE: Meeting with the mayor.

Dear [REDACTED]

Thank you very much for the email. That's great - I will check with [REDACTED] diary and get back to you.

Very best wishes.

[REDACTED]

From: Mayor [mailto:mayor@bristol.gov.uk]

Sent: 09 December 2014 14:47

To: [REDACTED]

Subject: RE: Meeting with the mayor.

Dear [REDACTED]

There is a slot in the diary at 12 noon for half an hour with the Mayor on Tuesday 31st March. I hope this is suitable for you and [REDACTED]

Many thanks for your patience.

Kind regards,

[REDACTED]

Assistant to the Mayor

<http://www.bristol.gov.uk/page/mayor/vision-bristol>

t: 0117 922 [REDACTED]

e: mayor@bristol.gov.uk

Mayor's Office
Bristol City Council
100 Temple Street
Bristol BS1 6AG

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS

From: [REDACTED]@wessexwater.co.uk]

Sent: 26 November 2014 08:31

To: Mayor

Subject: RE: Meeting with the mayor.

Dear [REDACTED]

Thanks for the reply. [REDACTED] has just been over and I don't think he's over again until Monday 30 March. Would it be possible to fix anything later that afternoon or possibly on 31 March please?

Best wishes.

[REDACTED]

From: Mayor [<mailto:mayor@bristol.gov.uk>]

Sent: 25 November 2014 18:24

To: [REDACTED]

Subject: Meeting with the mayor.

Dear [REDACTED]

Firstly please accept my apologies for the delay in responding to this email to George.

I have been asked to set up the meeting to include George and our head of Economy Alistair Reid.

I note that at your end [REDACTED] isn't based in this country so do you know when he is due to be in the UK, or can you put me in touch with his office who will know that?

The diaries are incredibly busy for the rest of the year so realistically I would say that this is more likely to happen in January if that fitted your and Francis' schedules.

I look forward to hearing from you.

Many thanks,

Kind regards,

[REDACTED]
Assistant to the Mayor

<http://www.bristol.gov.uk/page/mayor/vision-bristol>

t: 0117 922 [REDACTED]

e: mayor@bristol.gov.uk

Mayor's Office

Bristol City Council

100 Temple Street

Bristol BS1 6AG

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS

From: [REDACTED]@wessexwater.co.uk]
Sent: 01 October 2014 11:57
To: Mayor
Cc: [REDACTED]; [REDACTED]
Subject:

Dear George

I hope all is well.

When we met with [REDACTED] I mentioned that YTL, the owners of Wessex Water, have an interest in hotels and property development.

They see Bristol as an attractive opportunity and you said you would be happy to meet them. If that remains the case, can I liaise with your office to find a time when [REDACTED], the Managing Director of the YTL Group, is in the UK so that he could have half an hour with you - it's always impressed to meet an elected mayor!

Very best wishes.

[REDACTED]

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email :- support@wessexwater.co.uk

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www.mimesweeper.com



[REDACTED] and
[REDACTED] Meeting

170412 - [REDACTED] correspondence (2 over 2pg)

From: Mayor

Sent: 12 April 2017 09:36

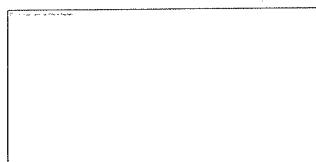
To: [REDACTED]

Subject: RE: Arena

Dear [REDACTED]

Thanks for bringing this to our attention - I am currently out the office but will ask my Head of Office to pick up the conversation with you in the first instance early next week.

Kind regards



**Marvin Rees
Mayor of Bristol**

Twitter @MarvinJRees

t: +44 (0) 117 922 [REDACTED]
e: mayor@bristol.gov.uk

Mayor's Office
Bristol City Council
City Hall, College Green
Bristol BS1 5TR

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS -

Dear Marvin,

As you may recall YTL , the owners of Wessex Water are planning the redevelopment of Filton airfield, which lies just within South Gloucestershire. As part of this we have acquired the three Brabazon hangers which are adjacent to the site but sit within the Bristol boundary. These are very large structures, such that the O2 arena would fit in one of them!

Given the speculation about the viability of an arena at Temple Meads is it worth a conversation about the alternative of using the hangers, possibly one for performance, one for multi-storey parking . The location is directly adjacent to the proposed new railway station , 10 minutes to Temple Meads, and on the proposed metro bus route.

Let me know if it's worth talking.

Best wishes



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RE Arena.msg

180116 - [REDACTED] KL Meet (2 over 2pg)



Arena cabinet paper
230118 final.pdf

From: Mayor
Sent: 16 January 2018 16:56
To: [REDACTED]
Subject: RE: KL Meeting

Hi [REDACTED]

Thank you very much for your time in KL.

It was interesting to see the quality of design and construction and the excellent work YTL have been doing with the community, particularly in education.

I attach a copy of the document which is going to cabinet next week and we will continue discussions, acknowledging that we are determined to build an arena. I am grateful for your input so far.

Kind regards

A handwritten signature in black ink that reads "Marvin".

Marvin Rees
Mayor of Bristol

[Twitter](#) | [Instagram](#) | [Blog](#)

t: +44 (0) 117 922 [REDACTED]
e: mayor@bristol.gov.uk

Mayor's Office
Bristol City Council
City Hall, College Green
Bristol BS1 5TR

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS ;

From: [REDACTED]@wessexwater.co.uk]
Sent: 11 December 2017 16:30
To: Mayor
Subject: KL Meeting

Dear Marvin

It was very good to meet you in KL and have the opportunity, between your other meetings, to show you something of YTL's work. You will have seen that YTL have considerable experience in developing distinctive regeneration projects with high quality design and construction; they have also rolled out high speed voice and data connectivity across Malaysia in just 3 years and their partnership with 10,000 schools across the country is making a real difference to education. Given your interest in promoting better rail connectivity within Bristol, I hope the visit to the Metro system and YTL's high speed link from the airport also provided some useful background.

It was also helpful to be able to briefly discuss the potential for creating an arena within one of the Brabazon hangars which sit within Bristol City alongside our planned development at Filton airfield. If it does not prove viable to go ahead with the proposed arena at Temple Quarter, we believe it would be practical to construct an arena for up to 15,000 capacity within the hangar. We would be happy to progress this as a privately funded and delivered scheme subject to agreeing suitable support for local infrastructure.

To take this forward we would propose a six month exclusivity arrangement during which we would invest in progressing the scheme to a point where everyone would have confidence in its viability. This would also give time to obtain certainty on the delivery of the infrastructure support.

I hope this is helpful. If you would like to visit the site or discuss further, please let me know.

Very best wishes,

[REDACTED]

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RE KL Meeting.msg

180111 - () Invite

From: Mayor
Sent: 31 January 2018 15:47
To: [REDACTED]
Cc: [REDACTED] - Wessex Water; [REDACTED]; [REDACTED]@foxinternational.com)
Subject: RE: Invitation

Many thanks, [REDACTED] I have made them aware.

Best wishes

Director's Assistant to the Mayor
The Mayor's Office
mayor@bristol.gov.uk | 0117 9222 [REDACTED]
Bristol City Council, City Hall, BS1 5TR

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 31 January 2018 09:43
To: Mayor
Cc: [REDACTED] - Wessex Water; [REDACTED]; [REDACTED]@foxinternational.com)
Subject: RE: Invitation

Dear [REDACTED]

Yes please do extend the invitation to [REDACTED] and Colin Molton.

Best wishes,

[REDACTED]

From: Mayor [mailto:mayor@bristol.gov.uk]

Sent: 30 January 2018 13:57

To: [REDACTED]@ytldevelopments.co.uk>

Cc: [REDACTED] - Wessex Water [REDACTED]@wessexwater.co.uk>; [REDACTED]

[REDACTED]@bristol.gov.uk>; [REDACTED]@3foxinternational.com>

[REDACTED]@3foxinternational.com>

Subject: RE: Invitation

Dear [REDACTED]

My apologies for the delayed response.

This fits comfortably into the diary, so the Mayor would be delighted to accept this invitation. I will confirm it in his diary for MIPIM.

Please could you confirm if this invitation extends to [REDACTED] and Colin Molton, who will be joining the Mayor at MIPIM? Many thanks.

Best wishes



[REDACTED] Director's Assistant to the Mayor

The Mayor's Office

mayor@bristol.gov.uk | 0117 9222 [REDACTED]

Bristol City Council, City Hall, BS1 5TR

From: [REDACTED]@ytldevelopments.co.uk]

Sent: 23 January 2018 14:49

To: Mayor

Cc: [REDACTED]@3foxinternational.com; [REDACTED]

Subject: RE: Invitation

Dear Marvin,

Many thanks for replying. We understand your diary isn't confirmed yet and we would be very happy for [REDACTED] or [REDACTED] to join us if you are unable to.

Best wishes,

[REDACTED]

From: Mayor
Sent: 19 January 2018 16:30
To: [REDACTED]
Cc: [REDACTED]@3foxinternational.com; [REDACTED]
Subject: RE: Invitation

Dear [REDACTED]

Thank you for the invitation below which I would be keen to attend.

I am not sure how my diary is shaping up for MIPIM – if I can't attend then I am sure [REDACTED] or [REDACTED] [REDACTED] my Head of Office or Colin Molton, Executive Director for Growth & Regeneration will be able to on my behalf.

I am copying in my PA [REDACTED] and [REDACTED] who is supporting our attendance and ask them to confirm.

Trust this is OK.

Kind regards



Marvin Rees
Mayor of Bristol

Twitter @MarvinJRees
Instagram @MarvinJRees

t: +44 (0) 117 922 [REDACTED]
e: mayor@bristol.gov.uk

Mayor's Office
Bristol City Council
City Hall, College Green
Bristol BS1 5TR

Postal Address: Mayor's Office, Bristol City Council, PO Box 3176, Bristol BS3 9FS -

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 11 January 2018 19:21
To: Mayor
Cc: [REDACTED]
Subject: 15/01 A/W response from [REDACTED] at 3foxx. HS Invitation

Dear Marvin

YTL Developments are very pleased to be joining other partners in the West of England at MIPIM this year. It will be a great opportunity to showcase the West of England and for us, our flagship development at Filton airfield.

We would be delighted if you could join us for dinner on the evening of Wednesday 14 March at Le Petit Paris restaurant at 8.00 pm. The restaurant address is 13 Rue des Belges, 06400, Cannes, France.

Please RSVP to [REDACTED] and let her know of any special dietary requirements.

Do hope to see you on the evening.

Very best wishes.

[REDACTED]

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RE Invitation.msg

180308 – YTL MIPIM (4 over 3pg)

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 14 March 2018 10:19
To: Mayor
Subject: YTL MIPIM Dinner- 14th March

Dear Marvin,

YTL Developments are looking forward to seeing you at dinner tonight at 8.00 pm local time.
The restaurant is Le Petit Paris, 13 Rue des Belges, 06400, Cannes, France.

Best Regards,

[REDACTED]
Business Development Executive
YTL Developments (UK) Ltd | YTL GROUP



M: [REDACTED]
E: [REDACTED]@ytldevelopments.co.uk
A: Concorde House, 18 Concorde Road, Patchway, Bristol, BS34 5TB



YTL MIPIM Dinner-
14th March.msg

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 08 March 2018 15:38
To: Mayor
Subject: RE: YTL MIPIM DINNER 14TH MARCH

Hi [REDACTED]

Thanks for letting me know.

We look forward to seeing Marvin and [REDACTED]

Kind Regards,

[REDACTED]
Business Development Executive
YTL Developments (UK) Ltd | YTL GROUP

M: [REDACTED]
E: [REDACTED]@YTLdevelopments.co.uk
A: 18 Concorde House, Concorde Road, Bristol, BS34 5TB



From: Mayor [mailto:mayor@bristol.gov.uk]
Sent: 08 March 2018 15:34
To: [REDACTED]@ytldevelopments.co.uk>
Subject: RE: YTL MIPIM DINNER 14TH MARCH

Dear [REDACTED]

Thank you for your email. I have confirmed this appointment in the Mayor and [REDACTED]'s diary. However, Colin Molton will not be able to attend as he has another engagement at this time. He sends his apologies.

Best wishes

 Director's Assistant to the Mayor
The Mayor's Office
mayor@bristol.gov.uk | 0117 9222 [REDACTED]
Bristol City Council, City Hall, BS1 5TR

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 08 March 2018 14:18
To: Mayor
Subject: YTL MIPIM DINNER 14TH MARCH

Dear Marvin,

YTL Developments are pleased to have you, [REDACTED] and Colin Molton at our dinner on the evening of Wednesday 14 March at Le Petit Paris restaurant at 8.00 pm.
The restaurant address is 13 Rue des Belges, 06400, Cannes, France.

Looking forward to seeing you all then.

Best Regards,

[REDACTED]
Business Development Executive
YTL Developments (UK) Ltd | YTL GROUP

M: [REDACTED]
E: [REDACTED]@YTLdevelopments.co.uk
A: 18 Concorde House, Concorde Road, Bristol, BS34 5TB



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RE YTL MIPIM
DINNER 14TH MARCH

180501: [REDACTED] Meeting (11 over 6pg)

From: Mayor
Sent: 01 May 2018 10:09
To: [REDACTED]
Cc: [REDACTED]; Colin Molton
Subject: RE: Next Wednesday

Many thanks, [REDACTED] Marvin will call [REDACTED] at that time. I have passed on the number.

Best wishes



[REDACTED] Director's Assistant to the Mayor
The Mayor's Office
mayor@bristol.gov.uk | 0117 9222 [REDACTED]
Bristol City Council, City Hall, BS1 5TR

From: [REDACTED]@ytldevlopments.co.uk]
Sent: 30 April 2018 19:25
To: Mayor; [REDACTED]
Cc: Colin Molton
Subject: Re: Next Wednesday

Dear [REDACTED]
Around 21.30 is fine; the number is +44 [REDACTED]
Thanks
[REDACTED]

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From: Mayor <mayor@bristol.gov.uk>
Sent: Monday, April 30, 2018 17:13
Subject: RE: Next Wednesday
To: [REDACTED]@ytldevelopments.co.uk>
Cc: [REDACTED]@ytldevelopments.co.uk>, Colin Molton
<colin.molton@bristol.gov.uk>

Hi [REDACTED]

I understand Marvin has now called [REDACTED] and agreed that he will call [REDACTED] late tomorrow evening.

Are you able to pass on [REDACTED]'s number, please? I will put in a call for around 21.30.

Thanks for all your help.

Best wishes

[REDACTED] Director's Assistant to the Mayor
The Mayor's Office
mayor@bristol.gov.uk | 0117 9222 [REDACTED]
Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 30 April 2018 14:50
To: Mayor
Subject: RE: Next Wednesday

Hi [REDACTED]

That's fine - [REDACTED] is in London but will hopefully answer!

Best wishes

[REDACTED]

-----Original Message-----

From: Mayor <mayor@bristol.gov.uk>
Sent: 30 April 2018 14:43
To: [@ytldevelopments.co.uk>](mailto:@ytldevelopments.co.uk)
Subject: RE: Next Wednesday

Hi [REDACTED]

I think Marvin is going to try to call and speak to [REDACTED] about this directly in a minute. Would that be okay?

Best wishes

[REDACTED] Director's Assistant to the Mayor The Mayor's Office mayor@bristol.gov.uk | 0117 9222
[REDACTED] Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: [@ytldevelopments.co.uk\]](mailto:@ytldevelopments.co.uk)
Sent: 30 April 2018 09:34
To: Mayor
Subject: FW: Next Wednesday

Morning [REDACTED]

Sorry to chase but any chance you have been able to speak to Marvin about tomorrow evening please?

Many thanks.

[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: 27 April 2018 15:26
To: 'Mayor' <mayor@bristol.gov.uk>; Colin Molton <Colin.Molton@bristol.gov.uk>; [REDACTED]
[REDACTED]@bristol.gov.uk
Cc: [REDACTED]@bristol.gov.uk
Subject: RE: Next Wednesday

Dear [REDACTED]

I have confirmed with [REDACTED] that he could be available on Tuesday evening to meet Marvin.

He is going to stay at The Gainsborough Hotel in Bath so if it was possible for Marvin, he would be very happy to meet there for a drink or for a bite of supper, any time after 8.00 pm.

Alternatively, if that's too difficult for Marvin, he could go straight across to Bristol and we could arrange something any time after 8.00 pm.

Let me know if either of these work.

Very best wishes.

[REDACTED]

-----Original Message-----

From: Mayor <mayor@bristol.gov.uk>
Sent: 27 April 2018 11:24
To: [REDACTED]@ytldevelopments.co.uk; Colin Molton
<Colin.Molton@bristol.gov.uk>; [REDACTED]@bristol.gov.uk
Cc: [REDACTED]@bristol.gov.uk
Subject: RE: Next Wednesday

Dear [REDACTED]

As things stand it would have to be an extremely early meeting. Is there any possibility of something on Tuesday evening? Marvin could potentially meet him around 19.00, depending on the length of his cabinet meeting.

Best wishes

[REDACTED] Director's Assistant to the Mayor The Mayor's Office mayor@bristol.gov.uk | 0117 9222
[REDACTED] Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: [REDACTED]@ytldevelopments.co.uk]
Sent: 27 April 2018 11:16
To: Mayor; Colin Molton; [REDACTED]
Cc: [REDACTED]
Subject: RE: Next Wednesday

Dear [REDACTED]

Thanks for coming back about the Mayor's availability for a possible meeting with [REDACTED] on Wednesday. It would be possible for [REDACTED] to stay down on the Tuesday evening and so make an early morning meeting if that would help?

Best wishes.

[REDACTED]

-----Original Message-----

From: Mayor <mayor@bristol.gov.uk>
Sent: 27 April 2018 10:12
To: Colin Molton <Colin.Molton@bristol.gov.uk>; [REDACTED]
[REDACTED]@ytldevelopments.co.uk>; [REDACTED]@bristol.gov.uk>
Cc: [REDACTED]@bristol.gov.uk>
Subject: RE: Next Wednesday

Hi [REDACTED]

I'm really sorry about this, but Marvin will be travelling to Malmo at this time.

[REDACTED] The Mayor currently needs to be at the airport for 07.00 on the Wednesday. I have asked the International team to urgently investigate whether a later flight might be workable. What is [REDACTED]'s availability in the morning, please?

Marvin probably wasn't aware of his flight times when he said yes, and will be disappointed to [REDACTED] so please pass on his apologies if we aren't able to make this work.

[REDACTED] copied for awareness.

Best wishes

[REDACTED] Director's Assistant to the Mayor The Mayor's Office mayor@bristol.gov.uk | 0117 9222
[REDACTED] Bristol City Council, City Hall, BS1 5TR

-----Original Message-----

From: Colin Molton
Sent: 27 April 2018 09:39
To: [REDACTED]@ytldevelopments.co.uk; [REDACTED]
Subject: Next Wednesday

[REDACTED] Marvin has confirmed that he would like to meet [REDACTED] next Wednesday. Could you liaise with [REDACTED] to agree timings please.

[REDACTED] - we will need to speak on Tuesday in preparation for the meeting too.

Thanks. Colin.

Sent from my iPhone



Re Next Wednesday
.msg

